Table 1: Typical Processes for Managing Clinical Decision Support

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Processes	Description	Keys to Success
Agenda setting/ targets	 Individuals and committees request new application of CDS to support specific quality or safety objective. A steering committee reviews and prioritizes requests. Major changes to clinical policy or practice referred to Medical Executive Committee or other group for approval. 	 Accountability for CDS linked with governance of medical practice (assigned to chief medical officer or other physician leader such as medical director of patient safety). Review and approval by appropriate accountable clinical leader or group. Effective communication and coordination among all individuals and groups.
Setup and testing	 Analysts in IS setup and test new CDS in development system. One or more physicians may test new CDS on a provisional basis. 	 Ability to set up and test new tools in other than the operational system. Status tracking (e.g., development, testing, release) and audit trail for CDS tools. Ability to release tools on a limited basis.
Review	 Steering committee reviews and approves test. May require sign-off of Pharmacy and Therapeutics Committee or department chair. Some hospitals require physician sign-off on per- sonal order sets. 	 Formal accountability for different targets of CDS tools (medications, disease state).
Disseminate in operational system	 New order sets available immediately. Batches of new CDS released at regular system updates. CDS addressing major (dangerous or high risk) situations released immediately. Physician community notified of major new CDS in advance and necessary training provided. Collect metrics (baseline if needed) to measure effectiveness. 	 Effective processes for communicating with physi- cians about major updates (usually multiple modes are used).
Evaluate and update	 Responsibility of committee authority. Review each application of CDS periodically to validate currency of clinical content or update as necessary. Monitoring of physician response to implemented CDS (acceptance, override). Physician feedback solicited. Collect metrics on targets of CDS and make changes as appropriate based on findings. 	 Automated tracking of ownership, clinical research base, and update schedule for each "rule" or type of CDS (e.g., medication checking). Easy mechanisms (two-way) for physicians to pro- vide feedback on form and/or content of CDS. Commitment to respond to each physician sugges- tion or complaint.